



Report

Dissemination concept, activities and results



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I Summary of the Project and Introduction

On average, SMEs are less innovative than large companies, as they have limitations due to more limited internal resources (EC, 2019a). Especially in Eastern European countries, SMEs have very low innovation activity and there are large differences between SMEs and large companies. In the field of customer innovation, SMEs find it particularly difficult to innovate. Meeting real customer needs is the core factor for successful innovation management, for generating customer-oriented business ideas and innovative concepts (von Hippel, 2005).

SMEs do not have the time and resources to receive feedback and ideas from their customers. And when they do find the time, it is difficult to process the information and turn it into valuable solutions. A holistic approach to customer-centric innovation is complex and requires changes at all levels of a company. However, digitization and new media are now opening up far-reaching opportunities to make full use of customer-centric innovations in SMEs as well, thus strongly promoting innovative strength and competitiveness (Robra-Bissantz, 2017). These technologies and the opportunities they offer have so far been little known in SMEs and are only used by very few SMEs. They lack information, experience, knowledge and skills on instruments, methods and procedures as well as on the use of digital technologies to acquire, process and realize customer innovations.

Against this background, the project pursues on a broad regional basis the objective of enabling and sup-porting SMEs to exploit their customer innovation potential and thus to strengthen the productivity and competitiveness of SMEs, to secure existing jobs and to create new ones. The following main activities will be carried out to achieve the objectives.

a) In 13 countries, analysis and comprehensive investigation of best practices on how SMEs generate, process and realize customer-centric innovation approaches and which digital technologies they can use doing so. The best practices obtained will be processed, transferred to SMEs in the context of training and consulting, and supported in their implementation in the companies.

b) Development of a toolbox with instruments, methods and procedures for the realization of customer innovations in SMEs.

c) Through the development of two specific training and coaching programs, SMEs gain digital skills and are enabled to continuously realize comprehensive customercentric innovations. The learning takes place mainly at the workplace and at the same time includes individual company development projects, so that digital technologies are already used, and corresponding innovations are realized during the further training.

d) Comprehensive qualification of teachers and consultants of SMEs.







The qualification, consulting and support programs are carried out by chambers, which, as central SME supporters, have direct access to SMEs and, with their training and technology centers, also have corresponding capacities. However, many teachers and consultants lack the knowledge and skills to qualify and advise SMEs and their staff in the application of digital technologies and in the acquisition, processing and realization of customer innovations at a high-quality level. Therefore, two specific train the trainer pro-grams for teachers and consultants are being developed, which will be implemented and permanently run by 18 colleges and universities from 9 countries. These programs are:

a) strengthening and promoting the knowledge and skills of teachers and consultants on digital technologies on the one hand and on the realization of customer-centric innovations on the other hand.

b) constantly providing well qualified teachers and consultants on a broad regional basis.

The developed instruments, digital models, educational and support programs will be tested and evaluated under different national conditions in several countries and implemented by all project partners. A continuation of the work after the end of the project with an ongoing implementation of the educational and support programs is secured, including financing.

The project is carried out by eight experienced partners (chambers, other institutions of vocational training and universities) from Denmark, Germany, Poland and Hungary with different levels of development and conditions. The transnational project approach enables learning from each other, identification and trans-fer of best practices and joint development work.

All results of the project will be transferred to 70 chambers, SME associations and colleges/universities from 13 countries, which will receive implementation advice and will be involved in the project work as associated partners from the beginning of the project.

At the beginning of the project, the following were developed and agreed in the consortium:

a) A strategic plan for the implementation of the dissemination activities on the project and its outputs.

b) A form to plan and record all dissemination activities including activities to be carried out, target groups, target numbers, deadlines, etc.

On this basis each partner made an initial planning of the activities to be carried out by 15 May 2021. An update of the planning and a recording of the activities already carried out was made by each partner by 31 May 2022. A report with all activities carried out was prepared by each partner by 30 September 2023. The results achieved and the







further plans were intensively discussed and agreed with all partners at the biannual project workshops.

The following are listed:

- The strategic plan for the implementation of the dissemination activities.
- Measures and results of dissemination activities.
- Measures of further dissemination activities of all project partners.







II Dissemination Strategy

1. Dissemination objectives

The dissemination strategy intends to ensure the effective communication and promotion of the project's goals, achievements, and results to the relevant stakeholders. The goal is to increase awareness and understanding of the project, as well as its impact and benefits on regional, national and EU-level. Moreover, the aim is to engage stakeholders in the project's activities and results, and to ensure that the project's achievements are sustained after the end of the funding period. Tailored dissemination measures are designed to disseminate the project activities and results to different target groups.

The concrete dissemination goals are to:

- **Promote** the ongoing trainings
- Inform about the results that will be publicly available
- **Engage** the different target groups to join trainings or to receive input and feedback
- Make sustainable all outputs and results also beyond the project lifetime

Overall, the dissemination strategy intends to maximize the impact and reach of the project and its results, both during and after the funding period.

PP1 Hanse Parlament will carry out the leadership for WP7 Transfer and dissemination and will monitor all dissemination activities. All project partners will contribute with dissemination activities to the different stakeholders in their network.

2. Dissemination target groups

The ICIinSMEs dissemination strategy plan targets a range of different stakeholders in order to effectively communicate the project's goals and achievements. The following are some of the key target groups that should be considered:

- Students in VET education, entering VET education and higher education students: These groups are the primary target of the project as they are the direct beneficiaries of the project. The project's results and achievements should be communicated to them through various means such as website, brochures, reports, and articles, etc.
- 2. **SMEs** (e.g. members of chambers): The project's results and achievements should be communicated to SMEs as they are the primary target of the project. This can be done by using existing networks, such as vocational education and training organizations and SME associations, and by organizing events, such as workshops, seminars, and conferences.
- 3. **SME managers and employees**: The project's results and achievements should be communicated to SME managers and employees as they are the primary target of the project. This can be done by using existing networks,







such as vocational education and training organizations and SME associations, and by organizing events, such as workshops, seminars, and conferences.

- 4. **Associated partners** (70 partners from 13 countries): The project's results and achievements should be communicated to the project's associated partners as they are the primary target of the project. This can be done by using existing networks, such as vocational education and training organizations and SME associations, and by organizing events, such as workshops, seminars, and conferences.
- 5. **Teachers** of VET and higher education institutions: These groups are important stakeholders as they are responsible for delivering vocational education and training and will benefit from the project's results.
- 6. Vocational schools and Centers of further vocational training staff: These groups are important stakeholders as they are responsible for delivering vocational education and training and will benefit from the project's results.
- 7. **National authorities**: The project's results and achievements should be communicated to national authorities. This can be done by using existing networks, such as vocational education and training organizations and SME associations, and by organizing events, such as workshops, seminars, and conferences.
- 8. **Regional authorities**: The project's results and achievements should be communicated to regional authorities. This can be done by using existing networks, such as vocational education and training organizations and SME associations, and by organizing events, such as workshops, seminars, and conferences.
- 9. Local authorities: The project's results and achievements should be communicated to local authorities. This can be done by using existing networks, such as vocational education and training organizations and SME associations, and by organizing events, such as workshops, seminars, and conferences.
- 10. **General public**: The project's results and achievements should be communicated to the general public. This can be done by using existing networks, such as vocational education and training organizations and SME associations, and by organizing events, such as workshops, seminars, and conferences.
- 11. **NGO's**: The project's results and achievements should be communicated to NGO's. This can be done by using existing networks, such as vocational education and training organizations and SME associations, and by organizing events, such as workshops, seminars, and conferences.

It's important to note that the list above is not exhaustive and other stakeholders may be added depending on the specific context of the project activities and outputs. The level of dissemination spans from local, to regional, national, international and European.







3. Activities and outputs to disseminate

The following table summarises the main activities and outputs to be disseminated to the identified target groups during the project lifetime:

WP1 Manage- ment, Work- shops & Confer- ences	WorkshopsConferences
WP2 Best Prac- tices	 Best practice customer-focused Innovations Best practices digitization Best practices training measures Toolbox Guidance for use by SMEs and consultants & teachers
WP3 Training Digitalization	 Concept, Curriculum, Teaching materials and examination regulations Procedure for the international recognition of continuing vocational education and training qualifications Implementation reports Evaluation concept and report Recommendations and guidance on the implementation of the training by chambers and other continuing vocational training institutions
WP4 Train the Trainer Program A Digitization	 Concept, Curriculum and Teaching materials Implementation report Evaluation concept and report Recommendations and guidance for the implementation of the Train the Trainer programme by colleges and universities
WP5 Training customer-cen- tered Innova- tions	 Concept, Curriculum, Teaching materials and examination regulations Procedure for the international recognition of continuing vocational education and training qualifications Implementation reports Evaluation concept and report Recommendations and guidance on the implementation of the training by chambers and other continuing vocational training institutions Concept for regular online counselling for SMEs







WP6 Train the Trainer Program B Customer- Centric Innova- tions	 Concept, Curriculum and Teaching materials Implementation report Evaluation concept and report Recommendations and guidance for the implementation of the Train the Trainer programme by colleges and universities
WP7 Transfer & Dissemination	Book with all resultsResults Video

4. Communication material and channels of dissemination

For the successful dissemination of the project activities and outputs to the different target groups, all project partners will use a variety of channels and tools, both online and offline. It's important to consider that not all the channels and tools will be effective for all the target groups, some will be more effective with one group than others, so it's important to adapt the dissemination strategy accordingly.

Communication material

In the beginning of the project, a set of communication material has been developed to be used by all partners for dissemination purposes.

- 1. Project Logo
- 2. Template for project deliverables
- 3. Website
- 4. Project Summary
- 5. Activity Plan

More material will be developed throughout the project. All communication materials are in English. However, it is crucial for the visibility and impact of the project, that each partner also communicates and dissemination in their national language.

Online dissemination

- 1. **Project website:** <u>www.ci-smes.eu</u> is the official project website that provides information about the project, including its objectives, activities, and results, serves as a primary channel for disseminating information. Moreover, all partners are encouraged to use their own websites as a dissemination channel for the IClinSMEs project.
- 2. **Social media:** Social media platforms such as Facebook, Twitter, and LinkedIn are used to share project updates, news, and success stories to increase the visibility of the project and engage with stakeholders. All partners are encouraged to use their own social media accounts as a dissemination channel for the IClinSMEs project
- 3. E-mails and E-Newsletters: Regular newsletters and e-mails sent to stakeholders, including associated partners, national and regional authorities, SMEs, and teachers, to keep them informed about the project's progress and results.







- 4. **Online events:** Online events such as online trainings and webinars have become very popular in the course of the project lifetime and present a comparatively inexpensive and easy possibility to present the project's results and engage with stakeholders. This can be targeted at specific target groups, such as SMEs, teachers, and students.
- 5. **Reports and publications**: Publication of reports, papers and press releases to disseminate information about the project and its results.
- 6. Erasmus+ Project Results Platform: All project results will be published on the Erasmus+ Project Results Platform.

Offline dissemination

- 1. **Internal and third-party events:** Organizing events such as trainings, workshops, seminars, conferences, fairs and internal/external meetings to present the project's results and engage with stakeholders. This can be targeted at specific target groups, such as SMEs, teachers, and students.
- 2. **Networks:** Leverage existing networks, such as vocational education and training organizations, SME associations, chambers of commerce and crafts to disseminate information about the project and engage with stakeholders.
- 3. **Printed publication** in traditional press such as paper, magazine, newsletter.
- 4. **Consultations** and transfer of project outputs with associated partners and external stakeholders.
- 5. **Publication of book** with all project results.
- 6. **Press conference:** Hold a press conference about project activities, objectives and results.

5. Expected impact and indicators

The expected impact of the described dissemination strategy comprises:

- 1. Increased awareness and understanding of the project, its objectives, and results among stakeholders, including vocational education and training (VET) students and teachers, SMEs and SME associations, national and regional authorities, and the general public.
- 2. Engaged stakeholders in the project's activities and results, for example, through workshops, seminars, and conferences.
- 3. Improved quality of vocational education and training, resulting in better-trained graduates and more successful SMEs.
- 4. Fostered collaboration and networking among stakeholders, including VET students, SMEs, national and regional authorities, and associated partners.

It's important to note that, to be effective, the indicators should be realistic, measurable, and representative of the impact of the dissemination strategy, and should be used to continuously monitor and evaluate the dissemination activities to ensure that they are reaching the target groups and achieving the desired impact.







6. Monitoring

A dissemination plan template for planned as well as achieved dissemination activities has been created to monitor each partner's achievements. The dissemination plan is updated by each partner on a regular basis and is sent to the lead partner PP1 Hanse Parlament for monitoring at three points in the project lifetime:

1 st planning	Update	Final report
15.05.2021	31.05.2022	30.09.2023







III Measures and results of dissemination activities

1. Result transfer and implementation consulting

Transfer target groups "Chambers of commerce, other SME promoters and other VET institutions

Chambers of commerce operating at regional and national level were the main target groups for dissemination activities. This is because they represent the interests of SMEs, bring in their needs, organize vocational education and training and take on the outstanding task of informing, qualifying and advising SMEs and supporting and promoting the implementation of customer innovations in SMEs.

The project involved

a) three chambers of crafts and a vocational training institution as project partners.

b) 40 chambers of commerce and crafts from 13 countries as associated partners. They were involved in the work from the beginning of the project, received all information and their suggestions, wishes and conditions were continuously fed into the project work.

Chambers and other SME funding institutions from regions in other countries were also approached and informed through further dissemination activities.

Transfer target groups "Colleges and Universities"

Another target group - also at regional level - were universities and colleges. They were instrumental in analyzing best practices and developing the curricula for two train-the-trainer programs and two further education programs. In the future, they will conduct the Train the Trainer programs on an ongoing basis, so that the chambers will always have well-qualified teachers and advisors for the implementation and use of the project results.

Colleges/universities were also important target groups because they support the chambers in the implementation of the further training and counselling programs by using their own lecturers and counsellors.

The project involved:

a) as project partners one university and two research institutes.

b) 22 colleges and universities from 10 countries as associated partners. They were involved in the work from the beginning of the project, received all information and their suggestions, wishes and conditions were continuously fed into the project work.

Transfers and Implementations

The 62 associated partners (chambers, other SME promoters, colleges and universities) were informed intensively by PP1 HP as transfer recipients and implementation partners in writing and online as part of their daily business, as well as in person at conferences, members' meetings, etc.; their suggestions were continuously fed into







the project work. They were involved in the development work, so that it was not necessary to transfer third-party products, but customized programs that they had developed themselves.

To support and secure the development, transfer and implementation work, representatives of the transfer recipients took part in workshops. The developed products were practically tested, evaluated, improved and finalized. The subsequent dissemination to all project and associated partners took place through different channels:

a) All concepts, tools, curricula, instructions for implementation etc. were made available in written and electronic form.

b) Lecturers from project and associated partners were invited as observers to the trials so that they could gain experience for their own implementations.

c) During the project period, the following events were held with the project and associated partners in Hamburg in January 2022, in Vienna in May 2022 and in Budapest in June 2023

- three half-day conferences to present and discuss the project and its results. These conferences were attended by 70 people each.

- three half-day workshops to monitor the transfers carried out and, in particular, to advise on and plan implementations. These workshops were attended by 45 - 50 people each.

d) In addition, an international consultation and transfer conference was held with all project and transfer partners as well as other stakeholders to discuss in detail in person the use of the results and to develop business models for future implementations.

d) Project and associated partners received individual implementation consultations as needed.

The aim of the project was to ensure that as many of the project and associated partners as possible use the tools and training measures on a permanent basis and thus achieve very high participant numbers in the medium term. To ensure this, PP1 HP will continue to provide individual advice and support for implementation after the end of the project.

Around 475,000 SMEs are members of the chambers that participated as project and associated partners. As part of their day-to-day business, the chambers continuously approached their member companies and provided comprehensive information. As part of their promotional tasks, the chambers continuously transferred best practices and tools to SMEs and advised on implementations. In addition, the chambers continue to run the two training programs to promote and qualify their member SMEs.

In addition to the transfer and implementation of the project results, extensive dissemination activities were carried out according to the project proposal.

Finally,

- nine result videos were produced and published.







a manual with all project results and application instructions was produced and is distributed online as well as through bookshops.

These activities are listed below with their results.

2. Measures and results of further dissemination

2.1 Dissemination planning

The project proposal envisaged the implementation of the following further dissemination measures:

a) All results, materials, etc. will be posted on publicly accessible internet platforms and on the websites of the project partners.

b) At least three press conferences and at least six press releases will provide intensive information on project results and their use.

c) Ongoing information by all project and associated partners on their own platforms and in member magazines.

d) Project and associated partners bring project results into political decision-making processes as part of their day-to-day business and support work-based learning in particular.

e) At least 18 events organised by third parties, project results, possibilities of use etc. are presented in person in different countries.

f) As an international organisation, PP1 is involved in numerous political bodies and will inform them about project goals and results in order to further promote their inclusion in political decision-making processes.

To realise these activities, a communication and dissemination plan was developed and agreed with each project partner at the beginning of the project, including activities to be carried out, target groups, target numbers, deadlines, etc. These plans were actualised with the actual results achieved and the plannings were updated as of

- 15 May 2021,
- 31 May 2022 and
- the end of the project on 30 September 2023.

The results achieved and the further plans were intensively discussed and agreed with all partners at the biannual project workshops.

The results achieved in the further dissemination measures far exceed the plans of the project application. They are documented in chapter "IV Measures of further dissemination activities of all project partners" and are briefly summarised below.

2.2 Presentation on third party's events

Planning application: At least 18 third-party events, project results, possibilities of use, etc. are presented in person in different countries.







Realizations: At a total of 31 events, the project and its results were personally presented, advised and implementations planned. Thus, a very large number of target groups of the project, future users of the project results as well as stakeholders could be addressed on a broad international basis. More than 1,700 people were addressed and informed.

2.3 Information on websites, in social media, newsletters, press releases

Planning application: All results, materials, etc. will be posted on a project website and on three publicly accessible platforms as well as on all partner portals and disseminated via social media.

Realizations: In addition to the project website, all partner websites as well as websites of associated and cooperation partners continuously reported on the project and published results. All partners made intensive use of social media (Facebook, Linkedin, You Tube, etc.). In addition, some partners realised direct e-mail campaigns with a very high number of addresses. Compared to the planning, twice the number of press releases were issued, and press conferences and talks were held, so that extensive publications in the general and trade press were achieved.

2.4 Publications in partner journals, books, printed newsletter

Planning Application: At least three press conferences and at least six press releases provide intensive information about project results and their use. In addition, all partners provide information on an ongoing basis in their own publications.

Realization: Compared to the planning, twice the number of press releases were issued, and press conferences and talks were held, so that extensive publications in the general and specialised press were achieved. A larger number of newsletters were issued and project contributions for third-party newsletters were written and published. Articles on project results were written and published in trade journals, magazines and other media. Partners have produced and distributed flyers and brochures. Some partners have participated in radio and television broadcasts and have achieved wide dissemination of the project.

2.5 Disseminations to national and international umbrella organizations from business associations and educational institutions

Planning application: Project and associated partners introduce project results into political decision-making processes as part of their day-to-day business, as well as ongoing introduction of results into official bodies, in particular of politics and administrations.

Realizations: Chambers and associations involved as project or associated partners have intensively used their official membership in political and administrative bodies at regional, national and international level to introduce project results into consultation and decision-making processes, to comprehensively inform stakeholders from politics and administration and to achieve promotion and dissemination. All partners have







comprehensively informed their national and international umbrella organisations, transferred project results and achieved strong dissemination.

2.6 Other activities

Planning in the application: None

Realizations: Individual partners have carried out additional specific dissemination activities, for example:

- Specific information and dissemination activities for key stakeholders.
- Holding online conferences and transnational video conferences to disseminate project results.
- Conducting meetings with owners and managers of SMEs.
- Intensive use of personal and business contacts for dissemination purposes.
- Creation of various videos provided and used for dissemination activities of all partners
- In Hungary in particular, realization of several TV programs and radio broadcasts exclusively on topics and results of the project

The tables below the activities of further dissemination with their results for all project partners.

2.7 Result Videos

In addition to the planning of the project application, nine results video was produced by each partner, namely:

- Video A Overview of the project and its results Hanse-Parlament
- Video B Increasing Customer Innovation in SMEs IBC
- Video C Best practice customer-focused Innovations & Digitisation HWWI
- Video D Digitalization Training IBC
- Video E SME specific training Digitalization IBC
- Video F Experiences with the implementation of SME continuing education Digitalization - Chamber Olsztyn
- Video G Experiences with the implementation of SME continuing education Customer-centred Innovations - DIRW
- Video H Concepts and experiences with two Train the Trainer programs University of Miskolc
- Video I Realisation of customer-centred development projects in SMEs -IPOSZ

The videos were published on the YouTube Chanel of the lead partner Hanse-Parlament, on the project website and on the websites of the project partners.

The result videos could of course only be created towards the end of the project. However, they have already proven to be a very effective information and dissemination

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tool. They are also used by the project and associated partners to provide information about the project as a whole and in particular about individual educational programs, to address target groups and to win participant.

2.8 Result book

In addition, a manual was produced with all outputs and application notes as well as with further project results and additionally conducted studies. The manual is available in printed form in bookshops and online. Although the manual could only be produced towards the end of the project, it has proved to be a very suitable dissemination tool, especially for all interested parties who cannot be addressed directly, who want to carry out implementations and who want to receive all results with application notes in a collected form.

3. Conclusions

All activities planned in the project proposal for the further dissemination of the project and its results were realised. The target figures of the project proposal were exceeded to a very large extent. In addition to the transfers and implementations, outstanding results were achieved in further dissemination through the great commitment of all project partners in all partner and other EU countries.

In addition to the planning of the project proposal, 9 result videos were produced and published on the websites of the project and the partners as well as on the YouTube channel of the lead partner. They contribute decisively to the outstanding success of the dissemination of the results of the IClinSMEs project.

In addition, a manual with all outputs and application instructions was produced and distributed through bookshops and online.

In addition, special dissemination measures were developed and in connection with the testing and implementation of training programmes, which represent an optimal complement to the qualifications and at the same time led to a strong dissemination of the project results, in particular also strongly promote the feeding of the results into decision-making processes of politics and administration. Some of these dissemination measures have led to follow-up activities that will be realised after the end of the project.

Just like the transfers and implementation consultations (see 1. Result transfer and implementation consulting), the activities of further dissemination will also be continued after the end of the project.







IV Measures of further dissemination activities of all project partners

The following tables summarize the further dissemination activities with their results for all project partners.







customer innovation in

Dissemination activities in the project "IClinSMEs"

Project duration: 01/09/2020 - 31/08/2023

Project Partner	Activity	Short description (e. g. organiser and topic of the event, title of the presentation, web-ad- dresses etc.)	Date(s)/ Duration/ Frequency	Target group	Place	Number of organi- sa- tions/per- sons reached	Kind of docu- ments available
Presentation on th	ird parties events						
PP1 HP	Presentation at International Scientific Conference,,Con- temporary Issues on Busi- ness, Management and Eco- nomics Engineering"	Title of presentation: "RECENT DEVELOP- MENTS AND CHAL- LENGES OF CUS- TOMER-BASED INNO- VATION THROUGH DIGITAL TOOLS IN SMES"	13.05.2021	Re- search- ers, broad public	Online (due to Covid)	50	1_Certificate L_Certificate.pdf http://cib- mee.vgtu.lt/in- dex.php/verslas /2021
PP1 HP	Presentation of project at NA BIBB "Monitoring Veranstal- tung für Strategische Partner- schaften"	Short presentation of project on padlet	16.11.2021	Project manag- ers, NA BIBB	Online	Estimate: 50	2_Screenshot





							2_Screenshot.png
							let.com/Fre- derikHugo/agtis vsabfufpuvb
PP1 HP	Presentation of project at Hanse-Parlament General Assembly	The objectives, partners, content and results of the project was pre- sented to inform associ- ated partners and other interested members	January 2022	Chamber of crafts, chamber of Com- merce and In- dustry, Voca- tional Schools, SME sup- port or- ganiza- tions, Universi- ties	Ham- burg	70	Minutes
PP1 HP	Presentation of project at Hanse-Parlament General Assembly	The objectives, partners, content and results of the project was pre- sented to inform associ- ated partners and other interested members	18.05.2022	Chamber of crafts, chamber of Com- merce and In- dustry, Voca- tional	Vi- enna	75	3_Photo 3_Photo.JPG







				Schools, SME sup- port or- ganiza- tions, Universi- ties			
PP1 HP	Presentation of project at Hanse-Parlament General Assembly	The objectives, partners, content and results of the project was pre- sented to inform associ- ated partners and other interested members	June 2023	Chamber of crafts, chamber of Com- merce and In- dustry, Voca- tional Schools, SME sup- port or- ganiza- tions, Universi- ties	Buda- pest	70	Minutes
PP1 HP	Presentation of project at Hanse-Parlament General Assembly	The objectives, partners and content of the pro- ject was presented to in- form associated partners and other interested members	15.06.2023	Chamber of crafts, chamber of Com- merce and In- dustry, Voca- tional Schools,	Buda- pest	70	Minutes





Digital methods, toolbox and trainings for increasing (IClinSMEs)



customer innovation in SMEs"

				SME sup- port or- ganiza- tions, Universi- ties			
PP2 HWWI	Presentation	AS WiPo	28.02.2023	Custom- ers SMEs	Cham- ber of Com- merce	30	
PP4 WIRP	Oral presentation	President of the Cham- ber presented infor- mation about project on the meeting of members of the Crafts Guild in Mrągowo,	November 2022	crafts- men, en- trepre- neurs, employ- ees of crafts or- ganisa- tions, co- operating organiza- tions	Li- dzbark Warmi ński	30	
PP4 WIRP	oral presentation	President of the Cham- ber presented infor- mation about project on the meeting of members of the Warmia and Ma- zury Guild of Opticians,	December 2022	crafts- men, en- trepre- neurs, employ- ees of crafts or- ganisa-	Wilimy	40	







Hanse-Parlament

				tions, co- operating organiza- tions			
PP4 WIRP	Information for members of the Management Board of the Chamber of Crafts	Information about the workshops and trainings in Hamburg. Discussion about our tasks in the project.	June 2023	Manage- ment board of the Chamber of Crafts, Chief Ac- countant, Legal Counsel	The seat of the Cham- ber of Crafts, OI- sztyn	17 people who pro- vided in- formation for mem- bers of their or- ganiza- tions	Presentation, protocol
PP5 HI	Meeting with entrepreneurs	Our organisation orga- nized webinars with presentations about pro- ject topics for local com- panies operated in War- saw and Gdansk. Webi- nar for Warsaw compa- nies was about: "New technologies in new COVID-19 time as a chance for faster digitali- zation" (26.11.2020). Webinar in Gdansk con- cerned "Innovation cre- ated together with cus- tomer" (14.10.2021).	26.11.2020 Warsaw 14.10.2021 Gdansk	SMEs	Online	Warsaw 74 partici- pants Gdansk 49 partici- pants	Copy of presen- tation





PP5 HI	Presentation at a symposium "Economic science before, during and after a pandemic"	Presentation on the topic: "The COVID-19 pandemic - an oppor- tunity or a threat to inno- vative activities of enter- prises?"	23.11.2021 Warsaw School of Eco- nomics	Educa- tion insti- tution, en- terprises, NGO's	Online	Over 200 partici- pants	Copy of presen- tation
PP5 HI	Presentation on the third events	Seminar with presenta- tions about project re- sults for SMEs and stu- dents from high schools and universities as a part of the "Contemporary Management Problems" symposium on Mai 27, 2022. The participants of the symposium were SMEs and students of economic studies, sec- ondary schools and technical schools.	27 Mai 2022	SMEs, educa- tional in- stitutions	Online	8 SMEs 43 stu- dents	Copy of presen- tation
PP5 HI	Presentation on the third events	Presentation during the scientific symposium "Challenges and trends in the contemporary digi- tal environment" on the impact of digitalization on the innovative activi-	26-27 Septem- ber 2022	Universi- ties, SMEs, NGO's	Hybrid for- mula (online and live speech in War- saw School	About 120 par- ticipants	Copy of presen- tation







		ties of SMEs in the sus- tainable innovation ses- sion.			of Eco- nom- ics)		
PP5 HI	Presentation on the third events	Presentation during the meeting with 7 enter- prises from furniture sec- tor planning to imple- ment the idea of cus- tomer centric innovation in their activities using digital tools. Meeting was organised by the one of the medium en- terprises "HALEX" in Elbląg (pomeranian voi- vodeship)	20 January 2023	SMEs	Live meet- ing in Elbląg "HALE X" fur- niture com- pany	7 SMEs	Copy of presen- tation
PP5 HI	Presentation at a scientific conference "Management of modern enterprise	Presentation at a scien- tific conference "Man- agement of modern en- terprise" Presentation on the topic: "Digitalization as a chance for building com- petitive edge in SMEs on the base of project ICI- inSMEs results"	10 February 2023 Warsaw School of Eco- nomics	Educa- tion insti- tution, enter- prises, NGO's	Online	Over 200 partici- pants	Copy of presen- tation
PP5 HI	Presentation on the third events	Participation with presentation in the eco- nomic symposium "New	19-21 June 2023	SMEs	Online	About 100 SMEs	Copy of presen- tation







		thoughts and ideas in the digital environment" with a presentation on the application of the concept of "Customer- centric innovation" in the activities of small and medium-sized enter- prises. Discussion on the barriers and limitations of introducing the con- cept in the creation and development of innova- tions in enterprises.					
PP6 IBC	Sales communication with Bleshøy Optik regarding a digital inn.proces - course	Sales meeting regarding a course regarding inno- vation	1.03 - 7.03 2021	Small shop/re- tail	Søn- der- borg/ Dan- mark	5 persons in the company and 1 person (owner)	Visit and phone
PP6 IBC	Sales communication with Jensens efterflg. regarding a digital inn.proces - course	Sales meeting regarding a course regarding inno- vation	1.03 - 7.03 2021	Small company	Søn- der- borg/ Dan- mark	8 persons in the company and 1 person (owner)	Visit and phone
PP6 IBC	Sales communication with Mærsk Drilling (Tinglev) re- garding a digital inn.proces - course	Sales meeting regarding a course regarding inno- vation	08.02 - 14.02 and 1.03-7.03 2021	Medium company	Tin- glev/ Dan- mark	20 per- sons in this part	Several meet- ings, mail and phone







						og the company	
PP6 IBC	Meeting with Vojens Erhvervscenter	A short presentation to our partner in business regarding the project and their opportunity to mail information to their part- ners/companies	April – May 2021	Small and me- dium compa- nies	Vojens / Den- mark	10 persons at Vojens Erhvervs center and about 50 companie s	Phone meeting due to COVID
PP6 IBC	Mail Communications with Jensens eft.	A short mail conversa- tion regarding the project and the analysis	19.04 - 25.04.2021 1 hour	Small company	Søn- der- borg / Den- mark	8 persons in the company and 1 person (owner)	Mail
PP6 IBC	Mail Communications with Bleshøy Optik	A short mail conversa- tion regarding the project and the analyze	19.04 - 25.04.2021 1 hour	Small shop/re- tail	Søn- der- borg / Den- mark	8 persons in the company and 1 person (owner)	Mail and phone
PP7 IPOSZ	Detailed description of the project and highlighting its im- portance for the SME sector	Hungarian Handicraft Day, an annual celebra- tion event where the Government is present and where the tasks and results of micro and small companies' sector is discussed	07.10.2021.	IPOSZ member- ship, which consists of 180 le- gally in-	Buda- pest	50 com- pany leaders, 1 secretary of state, 1 head of depart- ment, 14	<u>Photo 1</u> Photo 2







journaldependists. ent craftsmen' corporations with 30,000 entrepreneurs, member companies 40 com-Entreprepany neurs, leaders leaders of who Detailed description of the Economic Forum for top regional Szecould disleaders of craftsmen' PP7 IPOSZ project and highlighting its im-10.03.2022 **Photos** craftskszárd seminate portance for the SME sector corporations men's the inforcorporamation, tions multiplier effect Entrepre-40 comneurs, pany leaders of leaders Detailed description of the Economic Forum for top regional Bátasz who PP7 IPOSZ project and highlighting its imleaders of craftsmen' 11.05.2022 Photos craftsék could disportance for the SME sector corporations men's seminate corporathe infortions mation.







Hanse-Parlament

						multiplier effect	
PP7 IPOSZ	Information about the project' results	Economic Forum for top leaders of craftsmen' corporations	21 April 2023	Entrepre- neurs, leaders of regional crafts- men's corpora- tions	Bátasz ék	40 com- pany leaders who could dis- seminate the infor- mation, multiplier effect	<u>Photos</u>
PP8 MU	Conference 1	IFKA Vállalkozáskutatási Konferencia 2021 The title of our presenta- tion: Horváth Ágnes, Molnár László, Hajdú Noémi, Tóthné Kiss Anett: Customer-centered inno- vation among smes - Results of an empirical research	Budapest, 18.11.2021.	Entrepre- neurs, and aca- demic sphere	It was held ONLIN E	~150-200	Abstracts are available on the link: <u>https://ifka.hu/ me- dias/1001/kon- ferencia_ab- sztraktko- tet_2021.pdf</u> <u>presentation</u> and conference <u>program</u>
PP8 MU	Conference 2	Conference titled of, "A Gazdaságtudományok hozzájárulása a gazdá- lkodás fejlődéséhez"	Miskolc, 17 th of November, 2022	Members of the Re- gional	Univer- sity of Mis- kolc,	~60-70	https://mta.hu/e semenynap- tar/2022-11-17-







		 (The Contribution of Economic Sciences to Development of the economy"). The title of our presentation: Horváth, Ágnes ; Hajdú, Noémi ; Molnár, László ; Szűcsné, Markovics Klára ; Bereczk, Ádám ; Tóthné, Kiss Anett ; Szil- ágyiné, Fülöp Erika: Az ügyfélcentrikus inno- váció lehetőségei és nehézségei a KKV-k számára - egy nemzetközi projekt tap- asztalatai (Opportunities and difficulties of cus- tomer-centric innovation for SMEs - experiences of an international pro- ject) 		Commit- tee in Miskolc of the Hungar- ian Acad- emy of Sciences (MTA- MAB) and teachers at Faculty of Eno- nomics, University of Mis- kolc	Build- ing A1, Lec- ture Hall XXXVII		<u>a-gazdasagtu- domanyok-hoz- zajarulasa-a- gazdalkodas- fejlodesehez- 4555 presentation and conference program</u>
PP9 DIRW	Workshop no. 1 on innovation training	Title: Digital methods, toolbox and trainings for increasing customer in- novation in SMSs	18.11.2022	Chamber of crafts, chamber of Com- merce and In- dustry, Voca- tional Schools,	DIRW	17	<u>Photos</u>







				SME sup- port			
PP9 DIRW	Workshop no. 2 on digital in- novation tools	Title: Digital methods, toolbox and trainings for increasing customer in- novation in SMSs	30.01.2023	Chamber of crafts, chamber of Com- merce and In- dustry, Voca- tional Schools, SME sup- port	DIRW	15	<u>Photos</u>
	ormation on websites, in newslet		•			-	
PP1 HP	Project entry on website	Short overview of the project with link to web- site	01.09.2020	Chamber of crafts, chamber of Com- merce and In- dustry, Voca- tional Schools, SME sup- port or- ganiza- tions, Universi- ties,	Hanse- Parla- ment Web- site	Estimate: 250	4_Screenshot https://www.han se-parla- ment.eu/pro- jects/ 4_Screenshot.png







					broad			
					public			
	PP1 HP	Facebook post	Post about first project	13.11.2020	Broad	Hanse-	71	5_Screenshot
			workshop		public,	Parla-		https://www.fa-
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	PP1 HP	LinkedIn	Post about online sur-	20.04.2021	Broad	Hanse-	64	6_Screenshot
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	PP1 HP	Project update in Hanse-Par-	Short project update in	26.09.2022	More	E-Mail	Estimate:	7_Newsletter
		lament newsletter	the Hanse-Parlament		than 70		150	PDF
			newsletter		cham-			
					bers, vo-			7_Newsletter.pdf
					cational			
					schools,			
					colleges			







				and uni- versities and its employ- ees in Europe			
PP1 HP	LinkedIn	Post about Project pro- gress and TPM in War- szawa, PL	11.11.2022	Broad public, repre- senta- tives of SMEs, Cham- bers, Vo- cational schools and Uni- versities	Hanse- Parla- ment Linkedl n page	195	Linkedin dissemination 11.11
PP1 HP	Facebook	Post about Project pro- gress and TPM in War- szawa, PL	11.11.2022	Broad public, repre- senta- tives of SMEs, Cham- bers, Vo- cational schools and Uni- versities	Hanse- Parla- ment Face- book page	798	Facebook dissemination 11.11







PP1 HP	LinkedIn	Post about Hanse-Parla- ment Project booklet and overview	04.01.2023	Broad public, repre- senta- tives of SMEs, Cham- bers, Vo- cational schools and Uni- versities	Hanse- Parla- ment Linkedl n page	294	LinkedIN_IClinSMES _Project Booklet Pos
PP1 HP	LinkedIn	Post about project pro- gress and TPM in Wrocław Poland	24.03.2023	Broad public, repre- senta- tives of SMEs, Cham- bers, Vo- cational schools and Uni- versities	Hanse- Parla- ment Linkedl n page	199	LinkedIn_IClinSMEs _TPM Wroclaw.png
PP1 HP	Facebook post	Post about project pro- gress and TPM in Wrocław Poland	24.03.2023	Broad public, repre- senta- tives of SMEs,	Hanse- Parla- ment Face- book page	298	FB_IClinSMEs_TPM Wroclaw.png





Digital methods, toolbox and trainings for increasing (IClinSMEs)



				Cham- bers, Vo- cational schools and Uni- versities			
PP2 HWWI	Entry on HWWI website	Survey dissemination	22.04.2021	Broad public, repre- senta- tives of SMEs, Cham- bers, Vo- cational schools and Uni- versities	HWWI web- site	-	www.hwwi.org
PP2 HWWI	Twitter post	Survey dissemination	22.04.2021	Broad public, repre- senta- tives of SMEs, Cham- bers, Vo- cational schools and Uni- versities	HWWI Twitter profile	-	<u>https://twit-</u> <u>ter.com/HWWI</u> <u>Hamburg</u>







https://www.lin Broad kepublic, din.com/posts/h reprewwi-hamburgisentatives of sches-weltwirt-HWWI SMEs. schaftsinstitut-Linke-Cham-PP2 HWWI LinkedIn Post Survey dissemination 303 a450a8169_ici-22.04.2021 dln bers, Voinsmes-projectprofile cational increasingschools customer-innoand Univation-activityversities 6790960372884 000768-Wshd Broad public, reprehttps://www.lin sentaketives of HWWI din.com/feed/up SMEs. Linkedate/urn:li:acti-112 PP2 HWWI LinkedIn Post Survey dissemination 22.04.2021 ChamdIn vity:679107366 bers, Voprofile 6068189184/ cational schools and Universities Broad https://www.y-HWWI public, outube.com/wat у-PP2 HWWI Youtube entry ICIinSMEs project video 16.03.2021 repre-41 outube ch?v=vjluPdtsentaprofile. BDNk&t=15s tives of






SMEs, Chambers, Vocational schools and Universities Broad https://www.lin public, kerepredin.com/posts/h sentawwi-hamburgitives of HWWI sches-weltwirt-SMEs. Linke-ICIinSMEs project video PP2 HWWI LinkedIn Post 16.03.2021 303 schaftsinstitut-Chamdln a450a8169_vibers, Voprofile deo-iciinsmescational schools activityand Uni-6777548595747 versities 934208-83p9 Broad public, https://www.hw reprewi.org/insentadex.php?id=930 tives of HWWI 7&cHash=0a95 SMEs. PP2 HWWI Entry on HWWI website Project announcement web-Cham--28b7b44753af1 site bers, Vo-25d02a51b78fc cational 01 schools and Universities







Broad public, reprehttps://upsentadate.hwwi.org/e tives of inzelseiten-aus-HWWI Sent to SMEs. gabe-winter-PP2 HWWI Entry on HWWI website Project announcement webapprox. Cham-3.000 ppl. 2020/iclinssite bers, Vomes.html cational schools and Universities Broad public, https://twitrepreter.com/Dosentatives of reen-Information about pro-HWWI SMEs. Hotze/sta-Twitter PP2 HWWI Social Media - Twitter ject and TtT and TPM 02.06.2022 433 Chamtus/15323753 in Hamburg profile bers, Vo-50021435392 cational schools and Universities Broad https://www.lin ΡM public, ke-Information about pro-Dorepre-PP2 HWWI LinkedIn 02.06.2022 592 din.com/posts/ ject sentareen doreen-hotzetives of Hotze 0121b5168 i-SMEs.







				Cham- bers, Vo- cational schools and Uni- versities	Linke- din profile		ciinsmes-inno- vation-hwwi- activity- 68946344602 23275008- MDbV?utm_s ource=share& utm_me- dium=mem- ber_desktop
PP2 HWWI	Social Media - Twitter	Information about pro- ject and TPM in War- szawa	3.11.2022	Broad public, repre- senta- tives of SMEs, Cham- bers, Vo- cational schools and Uni- versities	HWWI Twitter profile	1	<u>https://twit-</u> <u>ter.com/HWWI</u> <u>Hamburg/sta-</u> <u>tus/15881850</u> 87429976066
PP2 HWWI	LinkedIn	Information about pro- ject and TPM in War- szawa	3.11.2022	Broad public, repre- senta- tives of SMEs, Cham- bers, Vo- cational	HWWI Linke- dIn profile	13	https://www.lin <u>ke-</u> din.com/posts/ <u>hwwi_iclins-</u> <u>mes-eueras-</u> <u>musplus-</u> <u>smes-activity-</u> 69939457099







				schools and Uni- versities			<u>47293697-</u> <u>82PJ?utm_so</u> <u>urce=share&ut</u> <u>m_me-</u> <u>dium=mem-</u> <u>ber_desktop</u>
PP2 HWWI	LinkedIn	Information about TPM and final conference in Budapest	16.06.2023	Broad public, repre- senta- tives of SMEs, Cham- bers, Vo- cational schools and Uni- versities	HWWI PM Do- reen Hotze Linke- dIn profile	2	https://www.lin <u>ke-</u> din.com/posts/ doreen-hotze- 0121b5168_ici insmes-hwwi- innovations- activity- 70754449107 99118336- vp0L?utm_so urce=share&ut <u>m_me-</u> dium=mem- ber_desktop
PP2 HWWI	LinkedIn	Information about TPM and final conference in Budapest	16.06.2023	Broad public, repre- senta- tives of SMEs, Cham- bers, Vo- cational	HWWI Linke- dIn profile	5	<u>https://www.lin</u> <u>ke-</u> <u>din.com/feed/</u> <u>up-</u> <u>date/urn:li:ac-</u> <u>ti-</u> <u>vity:70754412</u> <u>77227393024</u>







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PP2 HWWI	Youtube	Project video	26.07.2023	Broad public	HWWI y- outube profile	11	https://www.y- outube.com/wat ch?v=RuV43jPr VUY
PP4 WIRP	Information on Chamber of Crafts in Olsztyn website	Placing information about the project ICIinS- MEs on the website of the Chamber of Crafts in Olsztyn	March 2021	crafts- men, en- trepre- neurs, students in crafts, employ- ees of crafts or- ganisa- tion, co- operating organiza- tions	Web- site of the Cham- ber of Crafts in Ol- sztyn	300 visi- tors on website per month	<u>https://irol-</u> <u>sztyn.pl/iciins-</u> <u>mes/</u>
PP4 WIRP	Information on Chamber of Crafts in Olsztyn website	Placing information about the survey con- ducted as part of the ICI- inSMEs project	May 2021	crafts- men, en- trepre- neurs, students in crafts, employ- ees of crafts or- ganisa- tions,co- operating	Web- site of the Cham- ber of Crafts in Ol- sztyn	300 visi- tors on website per month	<u>https://irol-</u> <u>sztyn.pl/bez-</u> <u>kategorii/iciins-</u> <u>mes-ankieta-</u> <u>zachecamy-do-</u> <u>udzialu/</u>







				organiza- tions			
PP4 WIRP	E-mail	Sending information about the survey con- ducted in the project	May 2021	crafts- men, en- trepre- neurs, employ- ees of crafts or- ganisa- tions	mail- box	16 organ- izations and 19 people	e-mail
PP4 WIRP	Information on the website	Placing information about the workshop and training Train-The- Trainer "Customer Cen- tric Innovations" in Ham- burg	June 2022	crafts- men, en- trepre- neurs, students in crafts, employ- ees of crafts or- ganisa- tions,co- operating organiza- tions		300 visi- tors on website per month	https://irol- sztyn.pl/aktual- nosci/warszt- aty-projektu-ici- insmes-szkole- nie-train-the- trainer-cus- tomer-centric- innovations- hamburg/
PP4 WIRP	Information on the website	Placing information about the training in the field of innovations	October 2022	crafts- men, en- trepre- neurs, students	<u>https://i</u> <u>rolszty</u> <u>n.pl/akt</u> <u>ualno-</u> <u>sci/szk</u>	300 en- tries on website per	internet







				in crafts, employ- ees of crafts or- ganisa- tions, cooperat- ing or- ganiza- tions	olenie- inno- wacje- zorien- to- wane- na-kli- enta- pro- jekt-ici- ins- mes- hanse- parla- ment/	month	
PP4 WIRP	E-mail	Sending information about the two trainings in the field of digitalization conducted in the project	October 2022	crafts- men, en- trepre- neurs, students in crafts, employ- ees of crafts or- ganisa- tions, co- operating organiza- tions	mail- box	19 people who pro- vided in- formation for mem- bers of their or- ganiza- tions	e-mail







craftsmen, entrepre-9 reacneurs, tions, students 6 shares in crafts. Sharing information https://www.faemployabout the project's workce-Information on the Facebook November ees of Face-PP4 WIRP shops in Warsaw on the book.com/prono ac-2022 profile crafts orbook Craft Chamber's Facefile.php?id=100 cess to ganisa-086909493396 book profile the statistions, cotics of the operating original organizapost tions, Facebook users craftsmen, entrepreneurs, https://irolstudents 300 visisztyn.pl/aktualin crafts, Placing information tors on nosci/szkolenia-Information on the website November employinter-PP4 WIRP about the training in the website w-ramach-pro-2022 ees of net field of digitalization per jektu-iciinsmes/ crafts ormonth ganisations, cooperating organizations







craftsmen, entrepreneurs, https://www.fa-1181 students views cein crafts. Posting information on book.com/photo employ-37 reacinter-?fbid=2137187 the project's final work-Information on the Facebook ees of tions. net June 2023 shop in Budapest. 71535105&set= profile crafts or-PP4 WIRP 3 coma.10139413276 ganisa-7570 ments. tions, cooperating 3 shares organizations, Facebook users craftsmen, entreprehttps://www.fa-1363 neurs, ceviews book.com/photo students Posting information /?fbid=2151511 in crafts, 25 reac-Information on the Facebook interabout the Budapest con-PP4 WIRP June 2023 employ-04725205&set= tions, profile net ference. ees of pcb.215155471 4 shares crafts or-391435 ganisations, cooperating organiza-







				tions, Fa- cebook users			
PP4 WIRP	Information on the Facebook profile	Posing video: Experi- ences with the imple- mentation of SME con- tinuing education Digital- ization	July 2023	crafts- men, en- trepre- neurs, students in crafts, employ- ees of crafts or- ganisa- tions, co- operating organiza- tions, Fa- cebook users	inter- net	367 views 17 reac- tions, 1 sharing	<u>https://www.fa- ce-</u> book.com/1000 <u>86909493396/vi</u> <u>deos/82569495</u> <u>5661145</u>
PP5 HI	Press release	Placement of information materials for the sympo- sium in Warsaw School of Economics	December 2021	Entrepre- neurs, scientists, students, govern- ments, NGO's	Online		
PP5 HI	Press release	Placement of information materials for the meet- ings with enterprises in newsletter	June 2021	Enter- prises	Online	About 15 partici- pants	MS Teams







PP5 HI	Press Release	Press release send to educational institution about project results re- lated to concept of "Cus- tomer centric innovation"	April – May 2023	Educa- tional in- stitution	Online		
PP5 HI	Website	Project related infor- mation on website of In- stitute	Information about project results August 2023	Entrepre- neurs, scientists, students, govern- ments, NGO's	Online		
PP5 HI	Press Release	Press release in form of information about possi- bility to use curriculum program "Digitalization" in newsletter	September 2022	Enter- prises	Online		
PP6 IBC	Newsletter	IBC to Shareholders / newsletter	28.08 - 3.09.2023	Externally	IBC	10000	Social media
PP7 IPOSZ	Information on IPOSZ webpage	Regular information about the project and the ongoing trainings 10 times. Before each train- ing relevant information was placed on the webpage.	ongoing	IPOSZ member- ship, which repre- sents 180 legally in- depend- ent	<u>www.ip</u> osz.hu	IPOSZ member- ship, which repre- sents 180 legally in- depend- ent	some examples: <u>Example 1</u> <u>Example 2</u> <u>Example 3</u>







craftscraftsmen' cormen' cor-Example 4 porations porations with with 30 000 30 000 Example 5 entrepreentrepreneurial neurial members members Example 6 Example 7 Example 8 Example 9 Example 10 IPOSZ IPOSZ membermember-Regular information Inforship, ship, about the project and the https://www.famation which which cebook.com/ipongoing trainings 10 Information IPOSZ Facebook **IPOSZ** reprerepre-PP7 IPOSZ times. Before each trainoszfaceongoing site Facesents 180 sents 180 ing relevant information book/?lobook legally inlegally inwas placed on the cale=hu HU site dependdependwebpage. ent ent craftscrafts-







men' cormen' corporations porations with with 30 000 30 000 entrepreentrepreneurial neurial members members member-Inforship of mation https://www.fathe Ajka on Faés 250 cebook.com/i-Information on Facebook site Information about the cebook Devecser partestulet.ajkamember PP7 IPOSZ of Ajka és Devecser regional site of ongoing project activiongoing regional compadevecserescraftsmen's corporation ties. a recraftstersege?lonies gional men's cale=hu HU associcorporaation tion IPOSZ IPOSZ membermemberexamples: ship, ship, Press release which which 2023. June 16. reprerepre-Information about the I. sents 180 sents 180 Information on IPOSZ ongoing project activities www.ip legally inlegally in-PP7 IPOSZ webpage about the Interna-16.06.2023 and the final internaosz.hu dependdependtional Conference Press release tional conference. ent ent 2023 June 16. craftscrafts-П. men' cormen' corporations porations with with 30 000 30 000







				entrepre- neurial members		entrepre- neurial mem- bers, other stake- holders	Press release 2023. June 16. III.
PP7 IPOSZ	Information on Facebook sites of branch and regional craftsmen's corporations	Information about the ongoing project activi- ties.	ongoing	member- ship of the branch and re- gional crafts- men's corpora- tions	Infor- mation on Fa- cebook site of branch and re- gional crafts- men's corpo- rations	8.000 en- terprises	<u>Printscreen</u>
PP8 MU	appearance on Official Youtube Channel of the Uni- versity of Miskolc	"Train-the-Trainer" pro- gramot teszteltek a Mis- kolci Egyetemen ("Train-the-Trainer" pro- gram was tested at the University of Miskolc) <u>https://www.youtube.co</u> <u>m/watch?v=kuBKiJ- 60gg</u>	from 1 st of Au- gust 2023	academic sphere and part- ners	Y- outube chan- nel	~2300	https://www.y- outube.com/wat ch?v=kuBKiJ- <u>60gg</u>







PP8 MU	appearance on official web- site of the University of Mis- kolc	News about the ICIinS- MEs project and the Train the trainer pro- grams <u>https://www.uni-mis-</u> <u>kolc.hu/hirek?news_id=4</u> <u>720</u>	appearance on 2 nd of August 2023	academic sphere and part- ners	Y- outube chan- nel	>10000	https://www.uni -miskolc.hu/hi- rek?news_id=4 720
PP8 MU	appearance on official web- site of the University of Mis- kolc	1 Minute about Univer- sity of Miskolc News about the IClinS- MEs project and the Train the trainer pro- grams <u>https://www.uni-mis- kolc.hu/hirek/4729/1_per</u> <u>c_me_tudasatadas_gol-</u> yataboruj_a_nap_alatt	appearance on 8 th of August 2023	academic sphere and part- ners	https:// www.u ni- miskol c.hu/hi rek/47 29/1_p erc_me _tu- dasa- tadas _goly- atabor_ _ _ uj_a nap_al att	>10000	https://www.uni -miskolc.hu/hi- rek/4729/1_per c_me_tudasa- tadas_goly- atabor _uj_a_nap_alatt
PP8MU	appearance on Official Youtube Channel of the Uni- versity of Miskolc	1 Minute about Univer- sity of Miskolc News about the ICIinS- MEs project and the	from 8 th of Au- gust 2023	academic sphere and part- ners	https:// www.y outube. com/w atch?v	~2300	https://www.y- outube.com/wat ch?v=GzPjucet v34&t=29s







		Train the trainer pro- grams <u>https://www.youtube.co</u> <u>m/watch?v=GzPjucetv34</u> <u>&t=29s</u>			$\frac{=GzPj}{\underline{ucetv3}}$ $\frac{4\&t=2}{\underline{9s}}$		
PP8MU	appearance on official web- site of the Institute of Busi- ness Sciences at the Univer- sity of Miskolc	News about the IClinS- MEs project <u>https://gti.uni-mis-</u> <u>kolc.hu/projektek</u>	from August of 2023	academic sphere and part- ners	https:// gti.uni- miskol c.hu/pr ojektek	>10000	<u>https://gti.uni-</u> <u>miskolc.hu/pro-</u> jektek
PP8 MU	appearance on official Face- book profile of the Institute of Business Sciences at the Uni- versity of Miskolc	News about the ICIinS- MEs project <u>https://www.face-</u> <u>book.com/MEGazdalko-</u> <u>dastaniintezet</u>	from 1 st of Au- gust of 2023	academic sphere and part- ners	https:// www.f ace- book.c om/M EGa- zdalko- dasta- niinte- zet	>10000	<u>https://www.fa-</u> <u>ce-</u> <u>book.com/ME-</u> <u>Gazdalkodasta-</u> <u>niintezet</u>
PP8 MU	appearance on website of the BOON news portal of Borsod- Abaúj-Zemplén county	https://www.boon.hu/hel yi-kozelet/2023/08/ezt-a- programot-teszteltek-a- miskolci-egyetemen	9 th of August 2023	popula- tion of Borsod- Abaúj- Zemplén county	https:// www.b oon.hu /helyi- kozelet /2023/ 08/ezt- a-pro- gramot	>10000	https://www.bo on.hu/helyi-ko- <u>ze-</u> let/2023/08/ezt- <u>a-programot- teszteltek-a-</u> miskolci-egye- <u>temen</u>







					<u>tesztelt</u> <u>ek-a-</u> <u>mis-</u> <u>kolci-</u> <u>egyete-</u> <u>men</u>		
PP8 MU	appearance on Official Insta- gram Channel of the Univer- sity of Miskolc	https://www.insta- gram.com/reel/CvkFb7to nkg/?igshid=MzRlOD- BiNWFlZA%3D%3D	from 5 th of Au- gust of 2023	academic sphere and part- ners	https:// www.i nsta- gram.c om/ree l/CvkF b7tonk g/?igs- hid=M zRIOD BiN- WFIZ A%3D %3D	>10000	https://www.in- sta- gram.com/reel/ CvkFb7tonkg/?i gshid=MzR- lODBiN- WFIZA%3D%3 D
PP9 DIRW	Info about workshop	By email, on the DIR website	10.11.2022	Chamber of crafts, chamber of Com- merce and In- dustry, Voca- tional	web	About 20 partici- pants	<u>www.izba.wroc.</u> <u>pl</u>







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				Schools, SME sup- port			
PP9 DIRW	Info after workshop	DIR webpage, facebook	21.11.2022	Facebook followers	web	followers	https://www.fa- <u>ce-</u> book.com/Doln oslaskalzbaR- <u>zemieslnicza</u>
PP9 DIRW	Info after workshop	Instagram	24.11.2022	Insta- gram	web	followers	https://www.fa- <u>ce-</u> book.com/Dol- noslaskalz- baRzemiesl- nicza
Publications in pa	rtner journals, books, printed nev	vsletter, etc.			I	l	L
PP1 HP	Publication of scientific con- ference paper	Title of publication: "RE- CENT DEVELOP- MENTS AND CHAL- LENGES OF CUS- TOMER-BASED INNOVATION THROUGH DIGITAL TOOLS IN SMEs"	10.03.2021	Re- search- ers, broad public	Online	Estimate: 200	7_Pdf <u>http://cib-</u> <u>mee.vgtu.lt/in-</u> <u>dex.php/verslas</u> /2021/pa- per/view/634/22 <u>4</u> 4 $7_Pdf.pdf$







PP1 HP	Project information brochure 2020	Informing chambers, schools and universities that are member of the Hanse-Parlament about	30.12.2020	Repre- senta- tives of, Cham-	Mail/Br ochure	Estimate: 150 (More than 70	8_Photo 8_Photo.JPG
		the ICIinSMEs Project		bers, Vo- cational schools and Uni- versities		cham- bers, vo- cational schools, colleges and uni-	
						versities and its employ- ees in Europe)	
PP1 HP	Project information brochure 2021	Informing chambers, schools and universities that are member of the Hanse-Parlament about the IClinSMEs Project	28.12.2021	Repre- senta- tives of, Cham- bers, Vo- cational schools and Uni- versities	Mail/Br ochure	Estimate: 150 (More than 70 cham- bers, vo- cational schools, colleges and uni- versities and its	9_Photo @ 9_Photo.JPG
						employ- ees in Europe)	







PP2 HWWI	Co-authorship conference pa- per		14.05.2021	Resear- chers, Broad public	Online article	<u>http://cib-</u> <u>mee.vgtu.lt/in-</u> <u>dex.php/verslas</u> <u>/2021</u>
PP2 HWWI	Single authorship; article	Digital Integration – chances for small and medium enterprises.	2021	Resear- chers, Broad public	Online article	https://www.wirt schafts- dienst.eu/in- halt/jahr/2021/h eft/6/beitrag/di- gitale-integra- tion-chancen- fuer-kleine-und- mittelstaendi- sche-unterneh- <u>men-in-</u> deutsch- land.html
PP5 HI	Publication	Publication in proceed- ings International Scien- tific Conference 13-14 May 2021, Vilnus, Lithu- ania. Title "RECENT DE- VELOPMENTS AND CHALLENGES OF CUS- TOMER-BASED INNO- VATION THROUGH DIGITAL TOOLS IN SMEs"	13-14 May 2021, Vilnus, Lithuania	Entrepre- neurs, scientists, students, govern- ments, NGO's		printed







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PP5 HI	Publication	Publication for sympo- sium "Theoretical and practical aspects in eco- nomic sciences" in War- saw School of Econom- ics December 2021. Ti- tle: "DIGITALIZATION OF COOPERATION WITH THE CLIENT IN THE PROCESS OF CREATING INNOVA- TION - COMPARATIVE ANALYSIS OF SE- LECTED EUROPEAN" COUNTRIES	Warsaw, Po- land, Decem- ber 2021	Entrepre- neurs, scientists, students, govern- ments, NGO's	printed
PP5 HI	Publication	Publication in a scientific monograph at the Univer- sity of Gdańsk, January 2022. Title: "USING THE COVID-19 PANDEMIC AS A STIMULATOR OF INNOVATIVE ACTIVITY IN SMALL AND ME- DIUM-SIZED ENTER- PRISES"	Gdańsk, Po- land, January 2022	Entrepre- neurs, scientists, students, govern- ments, NGO's	printed
PP5 HI	Publication	Publication "CUS- TOMER CENTRIC IN- NOVATION" (Chapter I) in Part I. "Digital meth- ods for increasing cus- tomer-centric innovation	Miskolc, Hun- gary 2022	Entrepre- neurs, scientists, students, govern- ments, NGO's	published







		in SME – theoretical background" in a mono- graph "Digital solutions supporting customer- centric innovation in SMEs published by Uni- versity of Miskolc			
PP5 HI	Publication	Publication " CUS- TOMER-CENTRIC IN- NOVATION: DRIVING BUSINESS SUCCESS IN THE DIGITAL ERA" in project results book published by Hanse Par- liament	August 2023 Project results book pub- lished by Hanse Parlia- ment	Entrepre- neurs, scientists, students, govern- ments, NGO's	in publishing
PP5 HI	Publication	Publication "SUSTAINA- BLE INNOVATION IN SMALL AND MEDIUM- SIZED ENTERPRISES IN THE DIMENSION OF THE DIGITAL ECON- OMY" in book titled "Changes in the man- agement of small and medium-sized enter- prises in the digital envi- ronment"	Warsaw, Po- land 2023	Entrepre- neurs, scientists, students, govern- ments, NGO's	in printing







PP6 IBC	Newsletter	Newsletter to stakehold- ers of IBC	14.03-20.03 2022	Externaly	IBC		Letter
PP6 IBC	Info to IBC colleges	Colleges	12.12-18.12 2022	Internally and ex- ternaly	IBC	50	Power pres.
PP7 IPOSZ	Informing the IPOSZ National Board about the results of the project.	the National Board meets every two months, where the current results of the IPOSZ are re- viewed. There was a de- tailed report on the re- sults of the project and development opportuni- ties.	15.01.2023	members of the Na- tional Board	Buda- pest	the mem- bers of the Na- tional Board in- form the entrepre- neurs of the con- cerned counties	Photos the minutes of the National Board meeting
PP7 IPOSZ	Informing the IPOSZ National Board about the results of the project.	the National Board meets every two months, where the current results of the IPOSZ are re- viewed. There was a de- tailed report on the re- sults of the project and development opportuni- ties.	08.03.2023	members of the Na- tional Board	Buda- pest	the mem- bers of the Na- tional Board in- form the entrepre- neurs of the con- cerned counties	Photos the minutes of the National Board meeting







PP7 IPOSZ	Informing the IPOSZ National Board about the results of the project.	the National Board meets every two months, where the current results of the IPOSZ are re- viewed. There was a de- tailed report on the re- sults of the project and development opportuni- ties.	25.04.2023	members of the Na- tional Board	Buda- pest	the mem- bers of the Na- tional Board in- form the entrepre- neurs of the con- cerned counties	Photos the minutes of the National Board meeting
PP8 MU	Publication1 book published online	Ágnes, Horváth (ed.); László, Molnár (ed.); Noémi, Hajdú (ed.) Digital solutions support- ing customer-centric in- novation in SMEs. Uni- versity of Miskolc, Fac- ulty of Economics, Mis- kolc, 2022, 131 p.	2022	academic sphere and part- ners	online		publication1
PP8 MU	Publication2 Scientific Journal article	Horváth Ágnes, Hajdú Noémi, Molnár László, Bereczk Ádám, Szűcsné Markovics Klára: Ügyfél- központú innovációk al- kalmazása a KKV-k körében. Hantos Peri- odika. University of Mis- kolc, Faculty of Econom- ics, ISSN: 2732-0405	Article was ac- cepted by the editorial board on 12/08/2023. Date of Pub- lishing October 2023 (planned)	academic sphere and part- ners	Hantos Peri- odika. Univer- sity of Mis- kolc, Faculty of Eco- nom- ics,		<u>manuscript and</u> <u>declaration of</u> <u>acceptance of</u> <u>the article</u>







					ISSN: 2732- 0405		
PP8 MU	Publication 3	Ágnes Horváth, Noémi Hajdú, László Molnár, Ádám Bereczk, Klára Szűcsné Markovics: Customer centric innova- tion in SMEs.	Article was ac- cepted by the editorial board of ICIinSMEs Final project book in July 2023	academic sphere and part- nersm entrepre- neurs, chambers	ICIinS- MEs Final project book.		publication 3
PP9 DIR	Publication in DIR Journal		Winter 2022	Chamber of crafts, chamber of Com- merce and In- dustry, Voca- tional Schools, SME sup- port	Publi- cation journal	DIR part- ners	
Introduction of pro	ject results in policies, administra	ations, stakeholders etc.					
PP2 HWWI	Dialogue	Consultation of city rep- resentatives in various Northern German cities (Bremen, Emden, Ham- burg, etc.)	Frequently (min. 3-5 times	3-5 cities / 10-15 persons			







PP5 HI	Spreading results and anal- yses	Handing over materials to self-government au- thorities	Lebork, War- saw, Gdansk, Slupsk 2021- 2022	Local self-gov- ernments authori- ties and NGO's support- ing devel- opment of SMEs	sta- tionary	3 authori- ties, 2 NGO's	Meeting, dis- cussion
PP5 HI	Spreading results and anal- yses	Handing over materials to NGO's supporting SMEs	Key ICT clus- ter, Key en- ergy cluster	NGO's support- ing devel- opment of SMEs	sta- tionary	2 NGO's	Meeting, dis- cussion
PP6 IBC	General INFO to our organi- sation during a meeting	A short info to all em- ployees at IBC-Kurser	5.04 - 11.04 2021	Inhouse	IBC Kol- ding	25 per- sons	Online meeting
PP6 IBC	Local meeting with stakehold- ers	Dialogue in IBC-Kurser organisation	5-11.04 and 19 –25.04 2021	Inhouse	IBC Kol- ding	5 persons	Phone calls
PP6 IBC	Following info to IBC-organi- zation	Dialogue in IBC-Kurser organisation	18 24.10.2021	Inhouse	IBC Kol- ding	25 persons	Online meeting
PP6 IBC	Following info to IBC-organi- zation	Dialogue in IBC-Kurser organisation	7 – 13.03.2022	Inhouse	IBC Kol- ding	25 perspons	Online meeting
PP6 IBC	Info	UV-Course in Åbenrå	5-11.09 2022	Externally	IBC	10	Verbal
PP6 IBC	Info	Students at GLU	7-13.11. 2022	Externally	IBC	15	Verbally







customer innovation in SMEs"

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PP6 IBC	General info to colleagues	Collegues	7.08-13.08 2023	Internally	IBC	50	Power presen- tation			
Disseminations t	Disseminations to national and international umbrella organizations from business associations and educational institutions									
PP2 HWWI	Survey dissemination	Industrie- und Han- delskammer Gera	30.04.2021							
PP2 HWWI	Survey dissemination	Industrie- und Han- delskammer Erfurt	30.04.2021							
PP2 HWWI	Survey dissemination	Bundesverband mittel- ständische Wirtschaft, Unternehmerverband Deutschlands e.V.	30.04.2021							
PP2 HWWI	Survey dissemination	Handelskammer Ham- burg	29.04.2021							
PP2 HWWI	Survey dissemination	Oldenburgische Indus- trie- und Handelskam- mer	30.04.2021							
PP5 HI	Meetings and discussion with NGO: Market economy re- search Institute" in Gdansk	Meetings and discus- sions about supporting SMEs in innovation strat- egy – tools and method for increasing new devel- opment product and pro- cesses.	January 2021 and Septem- ber 2021	NGO, SMEs	Online	About 12 partici- pants	MS Teams			







PP5 HI	Lectures for students during session "From idea to com- mercialization" - postgraduate students working in different enterprises	Lectures "Innovation co- created with customer" and "New technologies in the innovation strategy – fashion or necessity?	3 hours every quarter of the year	Postgrad- uate stu- dents	Online	Over 60 partici- pants (two groups)	MS Teams
PP5 HI	Meetings and discussion with educational institution: Eco- nomic Technical School in Mokotów, Warsaw	2 meetings and discus- sions with student during skills days: "How to build innovation strategy – tools and method for in- creasing new develop- ment product and pro- cesses".	October and November 2022	Students	sta- tionary	2 classes (about 45 students)	
PP5 HI	Conducting lectures on intel- lectual capital and innovation management on Warsaw School of Economics, War- saw	Lectures cover the the- matic scope of the pro- ject area, individual pro- ject results are pre- sented during classes, opportunities to imple- ment the concept of "Customer centric inno- vation" are used on the example of specific case studies - SMEs from dif- ferent sectors of activity.	18 hours form January 2023 till June 2023	Postgrad- uate stu- dents	online	32 stu- dents	MS Teams







PP6 IBC	Information during my India- project (export Danish educa- tion)	Customers, embassies and other organisations with interests	Year 2022-23	Externaly	IBC	Esti- mated 50	Verbally
DIR	Presentation in March 2023 during stakeholders meeting assembly		March 2023	Stake- holders and members of crafts commis- sions	Meet- ing	15 per- sons	
Other activities							
PP1 HP	Distribution of online sur- vey and best practices col- lection	Active distribution of online survey and in- troduction of ICIinS- MEs project	April 2021 – September 2021	SME workers and manag- ers, fur- ther training institu- tions, cham- bers	Online /Phon e/Vide o calls	Esti- mate: 150	10_Screen- shot 0_Screenshot.png
PP4 WIRP	Information for members of the Management Board of the Chamber of Crafts	Placing information about the IClinSMEs project in the report on the activities of the Chamber in 2020.	December 2020	Manage- ment board of the Chamber of Crafts,	The seat of the Cham- ber of Crafts, on-	15 people who pro- vided in- formation for mem- bers of	







				Chief Ac- countant, Legal Counsel	line, Ol- sztyn	their or- ganiza- tions	
PP4 WIRP	Information for members of the Management Board of the Chamber of Crafts	Information about the workshops and trainings in Hamburg. Discussion about our tasks in the project	June 2022	Manage- ment board of the Chamber of Crafts, Chief Ac- countant, Legal Counsel	The seat of the Cham- ber of Crafts, Ol- sztyn	17 people who pro- vided in- formation for mem- bers of their or- ganiza- tions	Presentation, protocol
PP4 WIRP	Information for members of the Management Board of the Chamber of Crafts	Information about the workshops and trainings in Hamburg. Discussion about our tasks in the project.	June 2023	Manage- ment board of the Chamber of Crafts, Chief Ac- countant, Legal Counsel	The seat of the Cham- ber of Crafts, Ol- sztyn	17 people who pro- vided in- formation for mem- bers of their or- ganiza- tions	Presentation, protocol
PP6 IBC	Verbally info	To cooperation part- ners to IBC	Year 2022 - 23	Exter- nally		Esti- mated +10	Verbally







PP7 IPOSZ	Hatos Csatorna Television	A talk show on a na- tional television, cc. 30 minutes conversation with experts about the Customer-Centered Innovation training	28 Septem- ber 2022 which were repeated 4 times again on Channel Six	Hungar- ian pop- ulation	inter- view could be viewe d on Youtu be	approx 1,200,00 0 TV viewers	video <u>Hatos</u> <u>Csatorna</u> 2022. Septem- ber 28. from 24:14 til 52:00
PP7 IPOSZ	Hatos Csatorna Television	A talk show on a na- tional television, cc. 30 minutes conversation with experts about the regular weekly online counselling	01 February 2023 which were re- peated 4 times again on Channel Six	Hungar- ian pop- ulation	inter- view could be viewe d on Youtu be	approx 1,200,00 0 TV viewers	video <u>Hatos</u> <u>Csatorna</u> <u>2023. Febru-</u> ary 01.
PP7 IPOSZ	Retro Rádió and Rádió 1	Short advertisement about the weekly regu- lar online course	10 times a day for three days, after the hourly news	Hungar- ian pop- ulation		approx 1,500,00 0 radio listeners	advertising sound record- ing <u>Retro Radio</u> <u>record</u>
IPOSZ	Hatos Csatorna Television	A talk show on a na- tional television, cc. 30 minutes conversation with experts about the experiences of the	29. March 2023 which were re- peated 4 times again		inter- view could be viewe d on	approx 1,200,00 0 TV viewers	video <u>Hatos</u> <u>Csatorna</u> <u>2023. March</u> <u>29. Hatos</u> <u>Csatorna</u>







		Customer-Centered Innovation training	on Channel Six	Hungar- ian pop- ulation	Youtu be		2023. March 29. from 05:13 til 35:03
IPOSZ	Hatos Csatorna Television	A talk show on a na- tional television, cc. 30 minutes conversation with experts about the experiences of the In- ternational Conference	26. July 2023 which were repeated 4 times again on Channel Six	Hungar- ian pop- ulation	inter- view could be viewe d on Youtu be	approx 1,200,00 0 TV viewers	video <u>Hatos</u> <u>Csatorna</u> 2023. July 26.
IPOSZ	Kossuth Rádió	Interview with the president of IPOSZ about the upcoming in- ternational conference	June 09. 2023	Hungar- ian pop- ulation		approx 2,500,00 0 radio listeners	Press Release on the Confer- ence
IPOSZ	Hatos Csatorna	Short advertisement about the weekly regu- lar online course	10 times a day for four weeks	Hungar- ian pop- ulation	adver- tise- ment could be viewe d on Youtu be	approx 1,200,00 0 TV viewers	video advertisement on weekly counselling







IPOSZ	Karc FM Rádió	Interview with the president of IPOSZ about the ongoing reg- ular weekly online counselling	March 14. 2023	Hungar- ian pop- ulation	inter- view could be lis- tened throug h the link from 35:20	approx 1,300,00 0 radio listeners	Press release on regular weekly coun- selling
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Digital methods, toolbox and trainings for increasing customer innovation in SMEs" (IClinSMEs)



